



2015 Performance and Development Review for Dan A Fransen

Employee Information

First Name: Dan
Last Name: Fransen
Title: Gen Mgr Division Operations
Department: OPERATIONS
Reports to: Rance E Randle

PREMOCK
Exhibit No. 208
05/30/18 KRB

Introduction

The image shows a page from a document that has been heavily redacted. There are numerous horizontal black bars of varying lengths across the page, obscuring most of the original text. A prominent diagonal watermark is printed across the page, reading "Woo v. BNC CONFIDENTIAL INVESTIGATOR INSPECTION". The background of the page is white.



2.1 Safety

Category: Individual Business Objectives

Objective Description and Measure(s) : Achieve Reportable Frequency Ratio

Start Date : 01/01/2015

Achieve Severity Ratio

Achieve Total Frequency Ratio

Human Factor Incidents – 15% Reduction

Decertifications – 15% Reduction

Lineups – Meet CPA / TPA Targets

- o CPA – 85%

- o Origin TPA – 80%

- 12 Hour Crews –

- Thru – 8%

- Local /Roadswitcher – 5%

- Yard – 1%

- Worktrain – 10%

Ensure monthly oversight with MOP compliance

Oversight in SIRP process – Interim Protection – Corrective Action - Out of Date SIRPs

Work with Site Teams / MOS to focus on behavior based Safety

Relationships

- Through train rides with all local, roadswitcher & yard jobs monthly (in their office)

- All testing requires contact with employee

- Recognition (formal / informal)

Utilize Remote Desk as additional resource for testing on a Monthly basis

Support Approaching Others initiative across the Division

Establish Predictive Work where available across the Division

Due Date : 12/31/2015

Rating by Rance E Randle:

Manager Rating: On Target

Appraisal by Dan A Fransen:

Rating by Dan A Fransen:

Self Rating: On Target

Safety -

We started out the year rough in regards to injuries and since that time have made a lot of progress. We have made improvements year over year in regards to reportable injuries with TY&E and MOE. MOW is even year over year but expect to see improvement the rest of the year. Human Factor incidents are even; we have our challenges but in the 2nd half of 2015 we are going to press on Safety Briefings, rebriefing and debriefings as I believe that will help. Decertification are down year over year and will expect that trend to continue. One recent change is in regards to calling out approach signals across the Division that was implemented May 28th and I expect to see positive results from that change. We also are working on a different signal awareness form that will be effective June 29th which will be the standard on the Division. One of our biggest successes through the first half of is been with our reduction in 12 hour crews. We have seen a lot of improvement across the Division; not only in the through freight category but all categories.

We have continued with our monthly goal of a train ride for all locals, road switchers and yard jobs which has helped continue to build relationships.

Category	2015	2014
Reportable Injuries	11	14
TYE	6	7
MOW	5	5
MOE	0	2
Frequency	2015	2014
Total	0.93	1.17

TYE	0.93	1.04
MOW	1.08	1.12
MOE	0	2.91
Severity	2015	2014
Total	15.67	21.75
TYE	18.68	29.57
MOW	14.22	0.67
MOE	0	84.38
Human Factors	22	22
Decertifications	11	14
Crew	2015	Goal
CPA	73%	85%
TPA - Origin	31%	80%
On Duty Over 12 Hrs	2015	Goal
Through Freight	3.9%	8%
Yard	0.1%	1%
Local	1.8%	5%
Roadswitcher	2.3%	5%
Worktrain	9.8%	10%

Appraisal by Rance E Randle:

40 injury events versus 44 last year for a 9% reduction. 53REI versus 67 last year for a 20% reduction overall with transportation having 28 versus 26 for a 7% increase.

12 Hour Crews 4.4% YTD for a 66% reduction.

